FIVE YEAR FORECAST

								ASI	
		2022-23	2023-24		2024-25	2025-26	2026-27	2027-28	2028-29
Cost Code	Cost Code Description	FULL YEAR		NOTES					
		FORECAST							
	A1 - Revenue Income								
1	Precept	296,021	311,237	Precept sufficient to coverbudgeted revenue expenditure.	317,821	327,870	328,034	338,315	
2	Wayleaves	1			1	•	1	1	
6	Interest Income	75			75		75	75	
53	Community Events - Income	1,000			300		300	300	
55	Burial Ground - Income	6,020	4,000		4,000	4,000	4,000	4,000	4,000
	A2 - Capital Receipts								
3	CBC Grants - General	C	1,000		1,000	1,000	1,000	1,000	1,000
4	CBC Grants - CIL, s106, etc	80,000		£80,000 s106 grant for extension of Tollgate car park.	1,000	,	1,000	1,000	,
5	Other Grants	92,589		Grants necessary to cover budgeted CapEx.	36,320		16,153	16,206	
7	LCTS Grant	0		2,,	4,760		4,760	4,760	
	B1 - Revenue Expenditure - Administration - Staff Costs								
8	Net salaries, PAYE & NI (all)	123,367	135,704		138,418	3 141,186	144,010	146,890	149.828
		34,553	,		38,769	,	40,335	41,142	-,
11	Pension contributions (all)	34,553	5 36,009		30,708	39,544	40,335	41,142	41,905
	B2 - Revenue Expenditure - Administration - Office/IT								
17	Office Supplies (all)	2,700	2,970		3,029	3,090	3,152	3,215	3,279
20	Telephone and Broadband	3,150	3,465		3,534	3,605	3,677	3,751	3,826
22	IT (all)	6,600	7,260		7,405	7,553	7,704	7,858	8,016
78	Room Hire	180	198		202	2 206	210	214	219
	B3 - Revenue Expenditure - Administration - Audit								
24	Internal Audit	1,500	1,650		1,683	3 1,717	1,751	1,786	1,822
25	External Audit	700	,		785	,	817	833	,
20	External/tudit	700	, , , , , ,		700	, , ,	017	000	000
	B4 - Revenue Expenditure - Administration - Other								
10	Home Working Allowance	648	648		648	648	648	648	648
13	Training (all)	3,500	3,850		3,927	4,006	4,086	4,167	4,251
14	Travel	542	596		608	620	633	645	658
36	Insurance	3,500	3,850		3,927	4,006	4,086	4,167	4,251
37	Subscriptions	2,000	2,200		2,244	2,289	2,335	2,381	2,429
38	Bank Charges	200	220		224	229	233	238	243
40	Professional Fees	7,000	7,700		7,854	8,011	8,171	8,335	8,501
75	Chairman's Allowance	200	220		224	229	233	238	243
	B5 - Revenue Expenditure - Planning								
76	Planning fees reserve	C	0		C	0	0	0	0
70	Training 1665 1656146		, 0			, 0	U	U	U
	B6 - Revenue Expenditure - Community Assets - Grounds	_							
27	Buildings & Car Parks - all maintenance and repairs	5,800			6,120	,	6,367	6,495	,
30	Play Areas - all maintenance and repairs	6,000			3,621		3,767	3,843	
31	Grounds Maintenance (all)	15,000	,		17,850	,	18,571	18,943	
52	Tools and Consumables	2,000			1,020		1,061	1,082	
94	Tractor - Lease & Insurance	3,000	3,500		3,570	3,641	3,714	3,789	3,864

		2022-23	2023-24		2024-25	2025-26	2026-27	2027-28	2028-29
Cost Cod	e Cost Code Description	FULL YEAR	BUDGET	NOTES					
	DZ Daniel Carrette Oraniel Anna Carrette	FORECAST							
50	B7 - Revenue Expenditure - Community Assets - Streets	0.000	6,000		0.40	0.04	0.00	7 0.405	0.004
50	Streetlights - Maintenance & repairs	6,000	,		6,120		,	,	,
81	Street Furniture (all)	4,000	,		4,386 12,240	,	,	,	,
84 96	Streetlights - Electricity Footpaths - Maintenance	6,450 0			1,530				
90	Footpains - Maintenance	U	1,500		1,530	J 1,50	1,592	2 1,024	1,000
	B8 - Revenue Expenditure - Community Assets - Halls								
	No revenue expenditure	0	0		(0) () 0	0
	B9 - Revenue Expenditure - Burial Grounds								
57	Burial Ground - all expenditure	4,500	2,200		2,244	4 2,28	2,335	5 2,381	2,429
	B10 - Revenue Expenditure - Grants & Donations								
70	Grants (all)	4,000	5,000		5,100	5,20	2 5,306	5,412	5,520
70	Granis (aii)	4,000	0,000		0,100	5 5,20	2 0,000	0,412	0,020
	B11 - Revenue Expenditure - Loans								
79	Capital Repayments	16,000	16,000		16,000	16,00	16,000	16,000	16,000
80	Interest Payments	5,874	5,162		4,450	3,73	3,026	3 2,314	1,602
	B12 - Revenue Expenditure - Community Services - Events								
54	Community Events - expenditure	2,000	2,000		2,040	2,08	1 2,122	2,165	2,208
	B13 - Revenue Expenditure - Community Services - Services								
91	Community Safety	4,000	4,000		4,080	0 4,16	2 4,245	5 4,330	4,416
104	Community Services - Other Expenditure	4,100			3.060				
		,,,,,	2,222		5,555	, -	-,	-,	-,
	C1- Capital Expenditure (subject to full funding unless otherwise state								
29	Play Areas - equipment replacement	123,424		Part funded from General Reserves.	2,550	2,60	1 2,653	3 2,706	2,760
98	Stanway Lakelands Centre	30,250		Funded from General Reserves.	(0) (0	0
	Tollgate car park soakaways	12,000		Funded from General Reserves.	(-	•	, ,	•
	Village Hall Retention	17,500		Funded from General Reserves.	(•	, ,	•
100	Green Projects	0	,		1,530		,	,	
101	Community Services projects	0	,		12,240	12,00	12,000	,	,
103	Community Assets projects	0	-		(•		•
	Extension of Tollgate car park	80,000			(,	,	•
	Replacement bus shelter	0	-		(0	,	, ,	•
	Car park resurfacing	0	00,000		(0	,	, ,	•
	Trampoline	0	-		10,000		,	, ,	-
	Bus shelter Holly/Wheatfield Road	0	0		10,000	0) () 0	0

	2022-23 20	023-24		2024-25	2025-26	2026-27	2027-28	2028-2
Cost Code Description	FULL YEAR BI	UDGET	NOTES					
	FORECAST							
ARMARKED RESERVES								
urial Grounds	2,500	2,500		2,550	2,601	2,653	2,706	
sus Shelters	500	5,000		5,100	5,202	5,306	5,412	
Car Park	5,000	6,000		6,120	0 6,242	6,367	6,495	
Community Safety	1,000	1,000		1,020	1,040	1,061	1,082	
Councillor Grants carried forward	0	0		(0 0	0	0	
Elections	3,000	4,000		4,080	0 4,162	4,245	4,330	
ootpaths	1,000	1,000		1,020	1,040	1,061	1,082	
Fransport	500	1,000		1,020	1,040	1,061	1,082	
lotice Boards	1,000	1,000		1,020	1,040	1,061	1,082	
Office (Furniture/IT/PA System)	2,000	2,000		2,040	2,081	2,122	2,165	
Outdoor Gym	500	4,000		6,000	0 8,000	10,000	12,000	
Planning	1,500	1,500		1,530	1,561	1,592	1,624	
Play Equipment	10,000	12,000		24,000	36,000	48,000	60,000	
pecialist fees (Legal, etc)	1,500	6,000		6,120	0 6,242	6,367	6,495	
taffing Reserve	20,000	25,000		25,000	30,000	30,000	35,000	
Street Lights	2,000	5,000		5,100	5,202	5,306	5,412	
Frees & Open Spaces	2,500	5,000		5,100	5,202	5,306	5,412	
Village Halls	3,000	20,000		25,000	30,000	35,000	40,000	
Workshop and store (buildings)	1,000	2,000		3,000	4,000	5,000	6,000	

Cost Code Description	2022-23 2 FULL YEAR B FORECAST	023-24 UDGET	NOTES	2024-25	2025-26	2026-27	2027-28	2028-29
PROJECTED YEAR END SUMMARY POSITION								
Income and Expenditure Total income	475,706	368,373		365,277	355,107	355,323	365,657	7 364,113
Total expenditure	542,239	348.022		343,234	328.019	333,190	,	,
Surplus going back to (shortfall met by) General Reserve	-66,533	20,351		22,043	27,087	22,133	, -	,
Balance Sheet								
Opening Balance (b/f from previous year)	232,447	165,914		186,265	208,309	235,396	257,529	284,708
Precept	296,021	311,237		317,821	327,870	328,034	338,315	336,717
All other revenue income	7,096	4,376		4,376	4,376	4,376	4,376	4,376
Capital receipts	172,589	52,760		43,080	22,861	22,913	22,966	23,020
Revenue expenditure	279,065	302,022		306,914	311,918	317,037	322,272	327,627
Capital expenditure	263,174	46,000		36,320	16,101	16,153	16,206	16,260
Closing Balance (c/f to following year)	165,914	186,265		208,309	235,396	257,529	284,708	304,934
Reserves								
Earmarked Reserves	58,500	104,000		124,820	150,656	171,510	197,380	216,267
General Reserve	107,414	82,265		83,489	84,740	86,019	87,328	88,667
Borrowing								
Total Borrowing	120,000	104,000		88,000	72,000	56,000	40,000	24,000
ANALYSIS								
General Reserve should be (per Reserves Policy)	53,912	46,519		43,138	39,369	34,375	30,655	25,712
General Reserve should be (per Proper Practices)	69,766	75,505		76,729	77,980	79,259	80,568	81,907
Acid Test (Current Assets less EM Reserves and Debt)	-12,586	-21,735		-4,511	12,740	30,019	47,328	64,667
Ratio of debts to current assets	0.72	0.56		0.42	0.31	0.22	0.14	80.0